~~(S)~~ NATIONAL RECONNAISSANCE OFFICE
WASHINGTON, D.C.

OFFICE OF THE DIRECTOR

15 December 1966

MEMORANDUM FOR: DIRECTOR OF RECONNAISSANCE, CIA
DIRECTOR, NRO PROGRAM D

SUBJECT: U-2R Management Plan and Organizational Responsibilities

The purpose of this memorandum is to set forth the management arrangements and assignments of system responsibilities for the development, test, and production of the U-2R aircraft and its reconnaissance and defensive subsystems.

PROGRAM MANAGEMENT:

The Director of Reconnaissance, CIA, is designated as the U-2R System Project Director (SPD). He will establish a U-2R System Project Office (SPO) to discharge assigned responsibilities and will designate a Chief thereof responsive and responsible through him to the Director, National Reconnaissance Office (DNRO) for the U-2R development, test, and production program.

The Director, Program D, will be the focal point for Air Force participation in and support of the U-2R project.

The Air Force Systems Command will provide technical assistance and support to the Director, Program D and the SPO as required.

SYSTEM PROJECT DIRECTOR AUTHORITY:

Except for normal restraints imposed on all System Project Directors (with regard to increases in total program cost, alterations in major performance goals, and changes in operational readiness dates) and as noted in

this memorandum, the System Project Director will exercise full management control of the U-2R acquisition program.

CONFIGURATION CONTROL:

To insure maximum future utility for both CIA and DOD operators, minimum cost, and the earliest reasonable operational availability, strict system configuration control discipline should be exercised from the onset of this project.

In that vein, a joint CIA/AF Configuration Control Board, as mutually agreed to by the System Project Director and Director, Program D, will be established under the SPO Chief. The first task of the CCB will be the development of a U-2R aircraft base-line configuration at the earliest practicable date (this base-line configuration will be submitted to the DNRO for approval). Subsequently, proposed deviations from the base-line configuration that are within the authority of the System Project Director but which cannot be agreed to be the CCB, will be referred to the DNRO for resolution.

GENERAL DEVELOPMENT PHILOSOPHY:

Maximum use will be made of available facilities and standard and/or developed Aerospace Ground Equipment (AGE), Government Furnished Parts (GFP), Government Furnished Avionics Equipment (GFAE), reconnaissance payloads, ECM equipments, engines, etc. When such assets are not compatible with the U-2R aircraft, full consideration will be given first to modifying existing equipments prior to initiating new developments.

Since both CIA and DOD elements are expected to employ the U-2R, the base-line configuration must be established such that the minimum essential operational requirements of each agency can be met (either via installed equipment or provisions for the optional utilization of various reconnaissance payloads, defensive systems, etc.). Additionally, maintenance and accounting procedures must be developed which facilitate the rapid and economical interagency transfer of individual aircraft when required.

OPERATIONAL UTILIZATION:

Allocation of production aircraft will be made at an appropriate future date.

SECURITY:

The System Project Director is responsible for overall project security in accordance with established NRP security policies and procedures. The U-2R program will be conducted under the IDEALIST project codeword and all communications will be in accordance with security control principles prescribed in the [redacted] Security Control Manual. Special security procedures will be effected at all contractor installations to provide for security compartmentation between U-2R related activities and other U-2 work conducted at these facilities.

/s/
Alexander H. Flax

cc: CofS, USAF
Cmdr, AFSC
NRO Comptroller

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